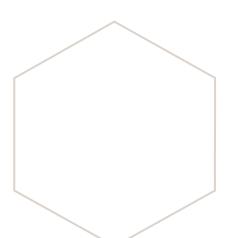
#### **Summer School 2025**

Operational Resilience: What is it and Why it Matters

Gerard Joyce CTO, CalQRisk







#### **About Us**

- Experienced Risk & Compliance Professionals
- We offer GRC software solutions and services
- Headquartered in Ireland
- Client base in financial services, insurance, public sector, housing and other sectors









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# Resilience is all about being able to overcome the unexpected.

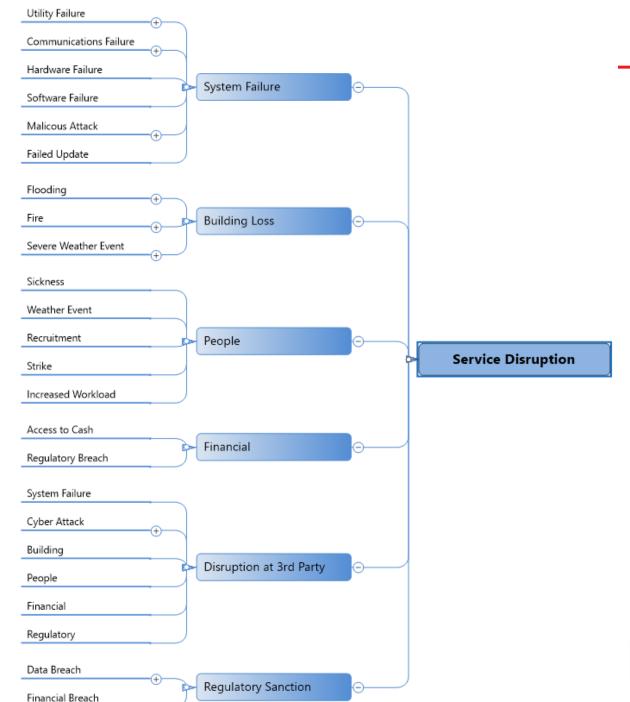
Jamais Cascio (American author and fururist)



- Why regulators are prioritising resilience
- Disruptive Incidents
- Business Continuity in the context of Operational Resilience
- Resilience Activities
- Maturity Model
- Extended Enterprise



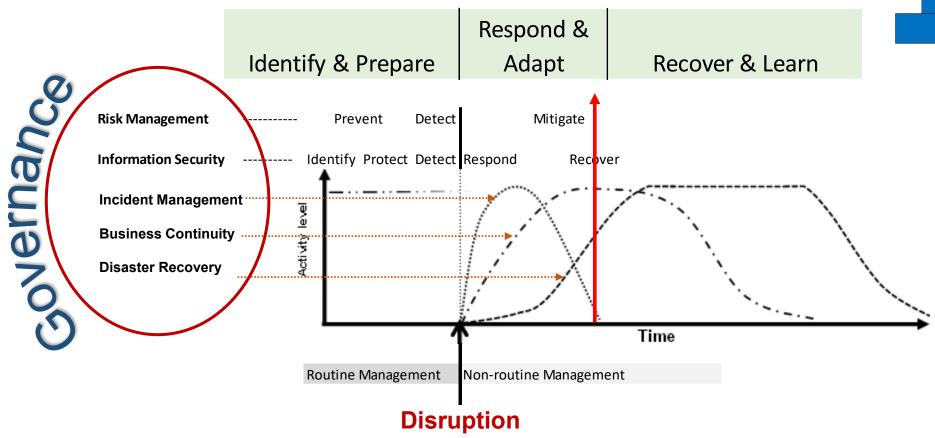
# Service Disruption



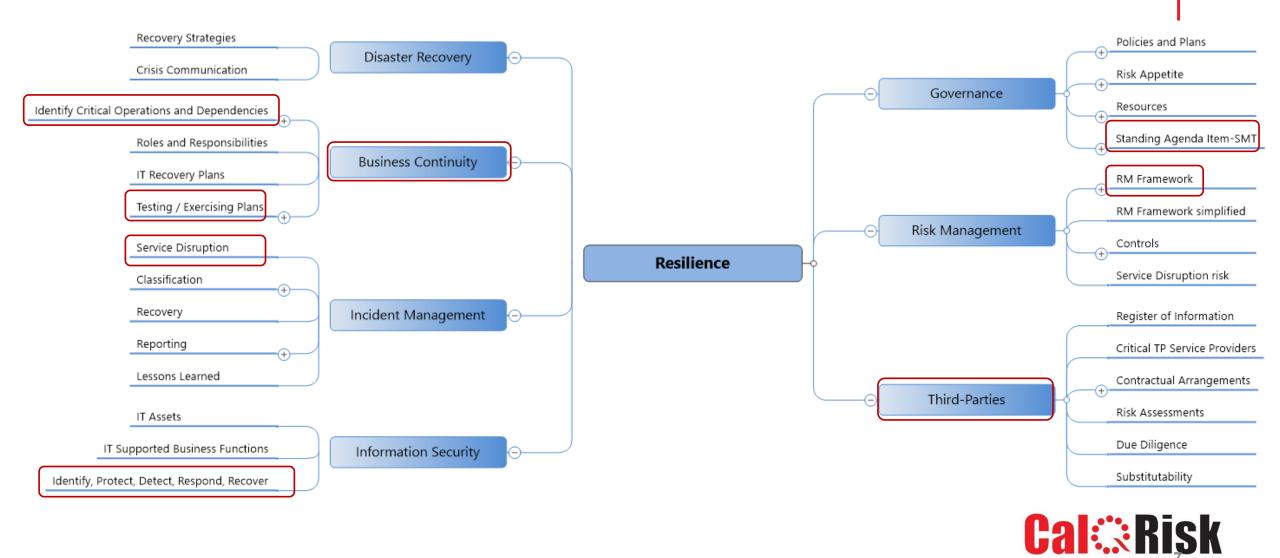


#### **Resilience Components**



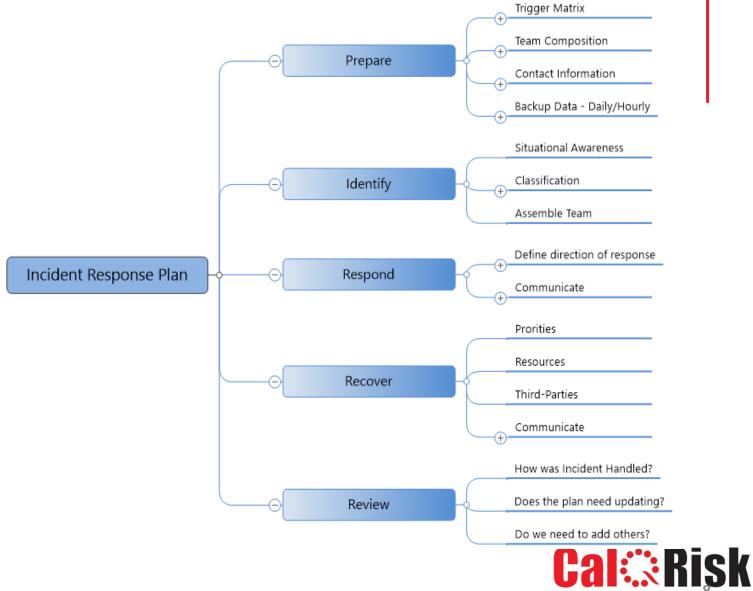


#### **Resilience Activities**

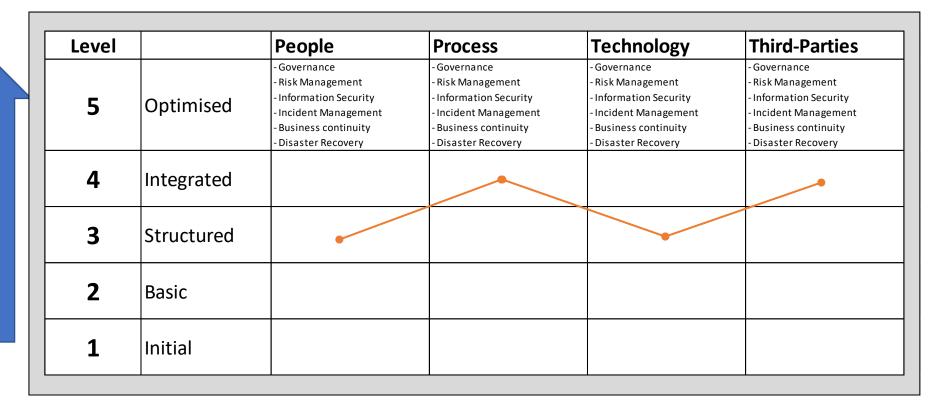


## **Incident Response Plan**





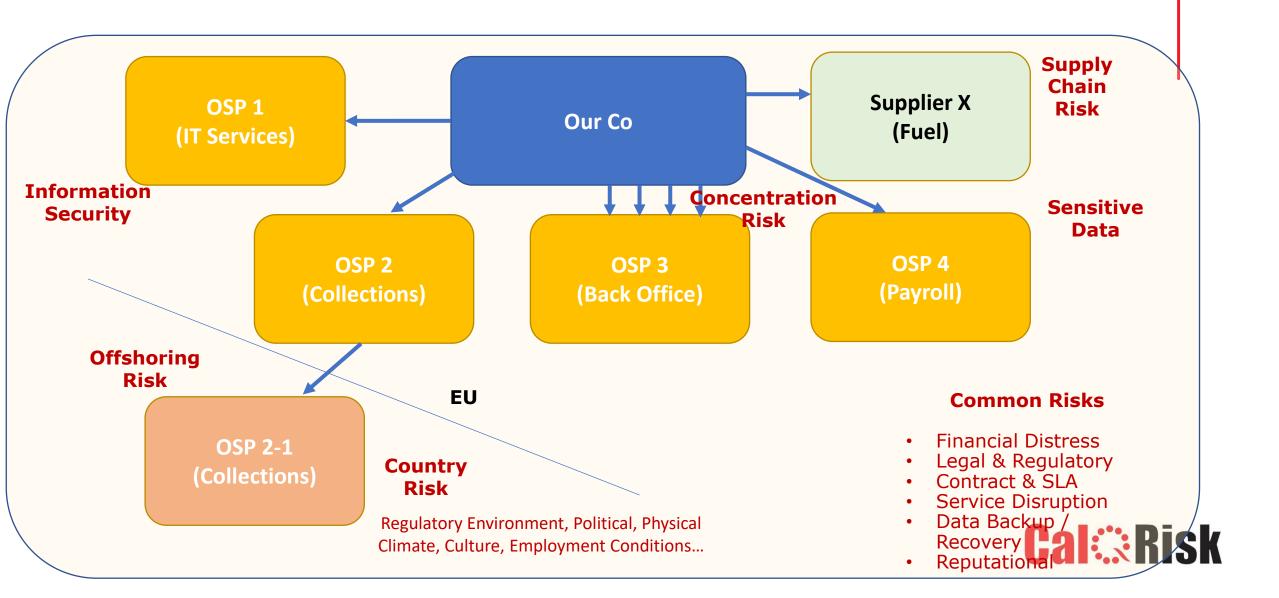
### **Maturity Model**



Original Concept
A maturity model is a tool that helps people assess the current effectiveness of a person or group and supports figuring out what capabilities they need to acquire next in order to improve their performance



#### **Extended Enterprise**



#### **Takeaways**

- Look at what you already have in place
- Identify the gaps in your resilience programme
- Identify what's critical or important...focus on that
- Identify your dependencies (TPs, technology, people)
- Record and learn from incidents....continuous improvement



# Any questions?







